Roadmap to Transforming Your Legal Department

PARTNERS IN YOUR TRANSFORMATION

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6-steps Framework



Assess

<u>To Do :</u>

- → Engage your team and brainstorm all transformation projects to undertake
- → Define the "what", the "why" & the stakeholders for each project
- → Start drafting a high level project list with each defined project

Questions to Ask :

- → What is the current state of things?
- → Why do we need to change the current state ?
- → What are we trying to achieve ?
- → How will this project benefit the organization (spend time defining the project benefit for each stakeholder)

Prioritize & Gain Alignment

<u>To do :</u>

- → Stack rank all projects, assign a priority level to each project
- → Break down each project into smaller phases (ex: research providers and advisors, build business case, present business case to stakeholders, finalize project plan & budget, etc)
- → Assign timeline to each defined phase
- → Define your stakeholders, their role (RACI) and how will they influence the project (supporters, detractors)
- → Start socializing each project with stakeholders, assess alignment
- → Determine next steps to get stakeholders to the "Buy in" state

Questions to Ask :

- → Which project should be prioritized based on our limited resources ?
- → Which project will bring the most ROI to our organization ?
- → How can we break down each project into phases?
- → Who are the stakeholders that will support or derail this project?
- → How can I get detractors to buy-in to the project ?
- → What is my RACI ? Who is Responsible /Accountable / Consulted / Informed ?

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→ When and how should I start socializing the project with each stakeholder ?

Checklist **Transformation**

Resource

<u>To do :</u>

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- → Build a detailed resource plan for each project. The resource plan should include the % of time to be invested by each current team member involved in the project (ex: 5% time from the GC, 10% time from our AGC, 75% time from our paralegal, 5% time from an IT business partner)
- → Assess the cost of each new new additional resource required for the project to be successful (contractors, advisors, FTE)
- → Present this resource plan for review and approval

Questions to Ask :

- → What is the role of each legal team member in this project ?
- → Who on our team will be responsible for <u>leading</u> the project ? How much time will we each need to spend on this project on a regular basis ? Will the person leading also be responsible for project mgt ?
- → Can I borrow some internal resources from my stakeholders to support this project ?
- → Do we need new temporary resources to support this project? Are these full time hires and/or temporary resources ? What is their role and their costs ?

Finalize Plan

<u>To do :</u>

- → Maintain an updated detail project plan for all transformation projects
- → The project plan should include owners, timelines, status
- → Plan a kickoff meeting with project team, reconfirm roles and responsibilities and agree on ongoing meeting cadence

Questions to Ask :

- → Did we capture all important details in our project plan ?
- → Did we communicate the project plan to all stakeholders ? Are we clear on everyone's role and responsibilities ?
- → How will be be launching, monitoring the projects going forward
- → Who will be the project manager responsible for monitoring project progress. How will progress be tracked and communicated ?



Launch

<u>To do :</u>

Checklist

Transformation

- → Work out loud ! Communicate the launch of your project to all stakeholders
- → Build an ongoing communication plan to communicate progress / roadblocks



Measure & Iterate

<u>To do :</u>

- → Hold regular cross functional meetings with stakeholders to review progress status, roadblocks
- → Conduct regular short retrospective meetings, review input and iterate as needed





"The secret to getting ahead is getting started."

> www.lexgo.ca paula@lexgo.ca

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